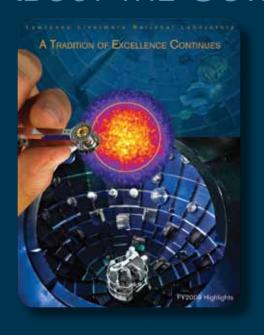


# ABOUT THE COVER



Technicians work inside the 10-meter-diameter target chamber of the National Ignition Facility (lower image). The 192-beam laser facility was formally dedicated on May 29, 2009. A gold-plated laser target hohlraum (shown at left) is superimposed on a symmetrical implosion. The implosion image was obtained from an experiment in an ongoing campaign to achieve fusion ignition and energy gain for the first time in a laboratory setting.

# ABOUT THE LABORATORY

Lawrence Livermore National Laboratory was founded in 1952 to enhance the security of the United States by advancing nuclear weapons science and technology. With our world-class scientific and technical capabilities, a talented and dedicated workforce, and a tradition of innovation and intellectual integrity, the Laboratory anticipates, develops, and delivers solutions to problems of national and global importance. The Laboratory is managed by Lawrence Livermore National Security, LLC (LLNS), for the National Nuclear Security Administration within the U.S. Department of Energy.



# THE YEAR IN REVIEW

- 2 Director's Message
- 4 Nuclear Deterrence
- 6 National Ignition Facility
- 8 Global Security
- 10 Science & Technology
- 12 Safety, Security, & Environment
- 14 Management & Operations
- 16 Workforce
- 18 Community Connections
- 20 Facts & Figures













### DIRECTOR'S MESSAGE

### Achieving success under challenging conditions



George H. Miller

LLNL Director

LLNS President





The challenges facing the country are immense—health care and the economy, conflicts in Iraq and Afghanistan, threats of proliferation and terrorism, and looming energy and climate crises just to name a few. However, challenges such as these are the reason Lawrence Livermore National Laboratory (LLNL) exists, with our mission to apply scientific creativity and technical innovation to solve problems of national and global importance.

With the completion of the National Ignition Facility (NIF)—the largest project ever undertaken at the Laboratory—we are poised to resolve key issues about nuclear weapons performance, demonstrate the potential of fusion as a future source of clean energy, and provide insight into the very nature of the cosmos. Through these and other efforts, we are reducing the threat of nuclear proliferation and terrorism, devising carbon-neutral ways of using fossil fuels, advancing human health, and elucidating the intricacies of global climate change. Our challenging national security responsibilities make this a dynamic and exciting time for the Laboratory.

The accomplishments highlighted in this fiscal year (FY) 2009 annual report continue our half-century legacy of exceptional scientific achievement in service to the nation. Our work is carried out with relentless commitment to safety, security, fiscal responsibility, and efficiency. We are dedicated each and every day to earning the public's trust in our Laboratory through hard work, creativity, integrity, and the ability to take on and succeed at challenges that others regard as impossible.

#### NIF Dedication

The Laboratory embarked on a new era of scientific inquiry with the May 29, 2009, dedication of NIF. It is the first laser facility to break the megajoule barrier, having delivered 1.1 megajoules of ultraviolet energy to the center of the target chamber. In addition, we successfully conducted NIF experiments relevant to stockpile stewardship and completed a series of shots aimed at understanding hohlraum energetics as part of the National Ignition Campaign.

#### Stockpile Stewardship

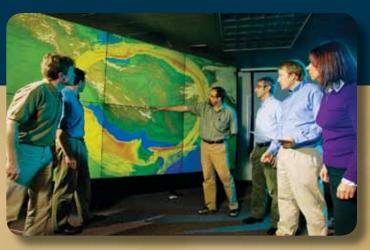
LLNL brought new scientific capabilities on board and added depth and rigor to the methodology and peer-review process that underpin the Annual Stockpile Assessment. The 500-teraflops Dawn supercomputer was delivered in February, and by April, it was demonstrating groundbreaking science with some of the largest, highest resolution simulations ever run. The Laboratory also developed new technologies for the Pantex Plant and provided technical expertise for the Nuclear Posture Review.

#### **National and Global Security**

In support of nonproliferation and global threat reduction, LLNL delivered detection technologies and monitoring systems to sites worldwide and helped eliminate or secure at-risk nuclear materials in Russia, Africa, and elsewhere. Our world-class computational modeling capabilities were used to investigate promising approaches for capturing carbon dioxide from power plant emissions and for various issues of importance to the homeland security, defense, and intelligence communities.

#### Science and Technology Advances

LLNL continued its tradition of scientific discovery and technical innovation. We helped discover a new solar system and invented



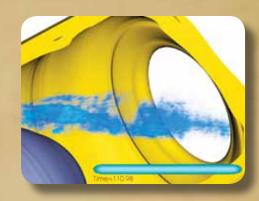
Livermore seismologists developed improved three-dimensional models of seismic wave travel time, increasing the accuracy with which seismic events (e.g., nuclear explosions) can be located.

a technique for producing large quantities of antimatter in a laboratory setting. Researchers also created the first-ever bionano-electronic device with some of the critical features of nerve cells. We garnered a record eight R&D 100 Awards and launched new initiatives to promote the transfer of LLNL-developed technologies to the marketplace.

#### **Strengthened Management and Operations**

LLNL made improvements to its security posture, safety processes, and business systems, which were validated by outside audits and reviews. In the annual force-on-force exercise, our special response team successfully repelled an assault by the highly trained adversary team. We completed Phase I of our Integrated Safety Management System recertification and declared readiness for Phase II. In addition, an external review team noted that we made more progress over a two-year period than other Department of Energy (DOE) sites in implementing an effective Contractor Assurance System. Site footprint reduction efforts and the centralizing and streamlining of several business functions yielded roughly \$25 million in annual cost savings.

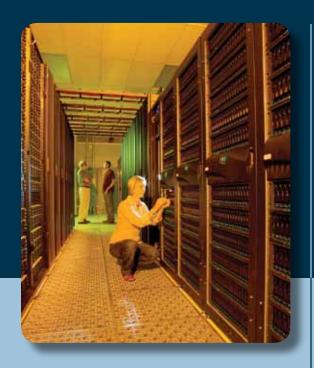




The new Dawn supercomputer (left) generated some of the largest, highest resolution simulations ever run, including simulations of laser–plasma interaction inside a NIF hohlraum (above).

### Nuclear Deterrence

Ensuring the safety, security, and reliability of the enduring stockpile



New scientific capabilities brought on board this year for stockpile stewardship include Hyperion (above), a collaboration with 10 computing industry leaders to advance next-generation high-performance computing clusters, and Phoenix (right), an explosive pulsed-power capability for measuring material properties under extreme conditions.

LLNL's foremost responsibility as a national security laboratory is to ensure the safety, security, and reliability of the U.S. nuclear deterrent. Through experiments, theory, and simulations, our researchers investigate the fundamental science of nuclear weapons and the effects of aging on warhead materials and weapons performance. These results, validated against past nuclear test data, are used to assess the condition of stockpile weapons, develop modifications as needed, and certify the stockpile without nuclear

tests. As a center of excellence for nuclear design

and engineering and for high explosives research

and development, we also pursue innovations to

improve the efficiency and effectiveness of the nuclear



weapons complex.

#### **Annual Stockpile Assessment**

The Laboratory completed Cycle 14 of the Annual Stockpile Assessment, making a number of improvements to enhance peer review and add depth and rigor to the process. We developed more consistent physics models that are applicable to all the weapons systems for which LLNL is responsible. In addition, this year's assessment of the W87 intercontinental ballistic missile warhead entailed a far more exhaustive application of the Quantification of Margins and Uncertainties methodology for evaluating weapons performance. The improved approach required a large number of high-resolution, full-physics simulations using our most capable supercomputers.

#### The Dawn of Petascale Computing

A new 500-teraflops Advanced Simulation and Computing system, called Dawn, was delivered to LLNL in early 2009. By April, the machine was generating groundbreaking science with some of the largest, highest resolution simulations ever run and enhanced code performance. Dawn (an IBM BlueGene/P system) is laying the foundation for petascale computing on Sequoia, which will be the world's fastest supercomputer when it is delivered in 2011. With a peak speed of 20 petaflops (20 quadrillion floating-point operations per second), Sequoia will vastly enhance the predictive simulation capability needed to sustain the nation's nuclear stockpile without nuclear testing. In another project called Hyperion, we have teamed with 10 computing industry leaders to speed the development and reduce the cost of high-performance computing clusters. Hyperion will be used by LLNL and our partners to evaluate advanced system hardware and software concepts, and the experience gained will contribute to the success of Sequoia.

#### Stockpile Stewardship Experiments

LLNL conducted a range of tests in FY2009 to validate the science-based models used for stockpile stewardship. These tests included the first high-energy-density physics experiments at NIF, which returned excellent data. Hydrodynamics tests conducted at our Contained Firing Facility (CFF) included the last in a series of experiments to help resolve a key weapons performance issue involving energy balance. Integrated weapons experiments at CFF also provided essential data for a Livermore weapons system model and for safety analyses by Los Alamos National Laboratory. At the Nevada Test Site, we successfully conducted the third and fourth Phoenix explosive pulsed-power tests. Phoenix aims to provide a greatly enhanced experimental capability for measuring material properties at extremely high pressures and densities.

#### **New Capabilities for Pantex**

Laboratory scientists and engineers developed and installed an imaging technology called the Confined Large Optical Scintillator Screening and Imaging System (CoLOSSIS)



In support of our Annual Stockpile Assessment, researchers set up a detonator surveillance test inside a firing tank at the High Explosives Applications Facility.

at the Pantex Plant, the nation's facility for assembling and disassembling nuclear weapons. CoLOSSIS provides three-dimensional computed tomography x-ray images of warhead pits in unprecedented detail, reducing the need for destructive testing to assess the condition of these critical weapons components. We also led the Collaborative Authorization of the Safety Basis Total Lifecycle Environment (CASTLE) project to develop a software package for streamlining the processes that ensure safe operations at Pantex. CASTLE is being applied to several warhead dismantlement programs and to the life-extension program for the Los Alamos—designed W76 warhead.

#### **Technical Support for Policy Options**

In support of the Nuclear Posture Review that is under way, LLNL researchers furnished a spectrum of technical life-extension options for sustaining the U.S. nuclear deterrent over the coming decades with a reduced stockpile. We also contributed to the Obama administration's reevaluation of the Comprehensive Test Ban Treaty, leading a multilaboratory team that assessed the effectiveness and development status of the on-site inspection regime, an important element for ensuring compliance with the treaty.

#### Reduction of SNM Inventory

We exceeded the planned goals for removing from LLNL the special nuclear material (SNM) that requires the highest level of protection. At the end of FY2009, more than two-thirds of the material had already been shipped to other sites as part of the National Nuclear Security Administration (NNSA) effort to consolidate SNM at only a few locations in the nuclear weapons complex. The deinventory, which began in October 2006, is on track to be completed in 2012.

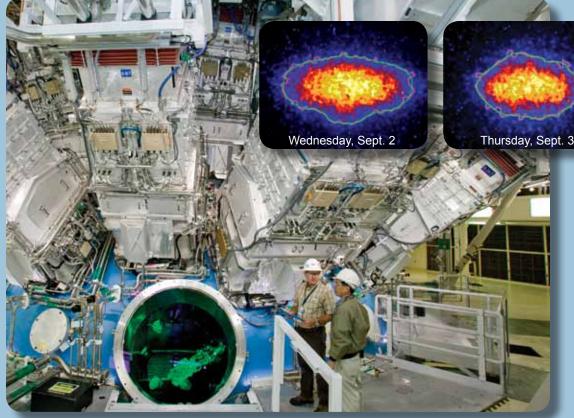
## National Ignition Facility

Completing the NIF project and beginning the campaign to achieve fusion ignition



NIF is the most energetic laser system in the world and the only facility capable of creating the conditions necessary for fusion ignition and burn in a laboratory setting. NIF epitomizes the kind of versatile "big science" that has been a hallmark of the Laboratory for more than 50 years. It is a critical experimental facility for stockpile stewardship and an important international scientific resource. Experiments at NIF will help resolve key issues about nuclear weapons performance; provide a unique experimental platform to study how materials behave under extreme temperatures and pressures; and demonstrate the potential of laser fusion as a clean, sustainable energy source for the future.

A technician examines a slab of laser glass for minute defects (above). National Ignition Facility engineers inspect the exterior of the target chamber (right). First results from hohlraum experiments demonstrated the use of wavelength tuning to adjust the shape of the implosion from asymmetric to spherical (inset images).



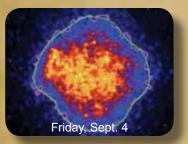
#### NIF Dedication

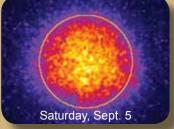
NIF was formally dedicated on May 29, 2009, exactly 12 years to the day after its groundbreaking. More than 3,500 guests attended the ceremony, including California Governor Arnold Schwarzenegger; California Senator Dianne Feinstein; local Congressional Representatives Ellen Tauscher, Jerry McNerney, and Zoe Lofgren; University of California President Mark Yudof; LLNS Board of Governors Chairman Norm Pattiz; DOE Under Secretary of Science Steve Koonin; and NNSA Administrator Tom D'Agostino. Charles Townes, the inventor of the laser, also attended, along with many former LLNL directors and laser and fusion leaders from around the world. The event attracted national media attention, with portions aired live on network television.

Two months earlier, on March 31, 2009, DOE certified the completion of the NIF construction project. At that occasion, D'Agostino stated, "Completion of NIF is a true milestone that will make America safer and energy independent by opening new avenues of scientific advancement and discovery."

#### **Breaking the Megajoule Barrier**

At 3:15 a.m. on March 10, 2009, NIF became the first laser facility in the world to break the megajoule barrier. The shot, which was designed to last only a few nanoseconds, delivered 1.1 megajoules of ultraviolet energy to the center of the target chamber. The energy and power balance met expectations, and





the pulse shape precisely matched that required for ignition. NIF is systematically ramping up to deliver its design specification of 1.8 megajoules of ultraviolet energy.

#### **Progress toward Ignition**

Early results from the National Ignition Campaign (NIC) and the opportunity to tour NIF were highlights for the 600 researchers from around the world who attended the Sixth International Conference on Inertial Fusion Sciences and Applications, which was held in San Francisco in September 2009. By conference time, the first 11 experimental shots using 192 beams had been performed, all at an ultraviolet energy of approximately

500 kilojoules. The last four shots were fired into cryogenically cooled targets and provided excellent data; these were the first experiments with neutron yield.

One of the most talked-about conference presentations featured the first results from NIC hohlraum experiments in which a technique called wavelength tuning was used to greatly improve implosion symmetry. An initially asymmetric implosion with a "pancake" shape was formed into a spherical one by changing only the wavelength of some of the laser beams. These results confirmed our prediction that the wavelength tuning technique would work. This prediction was based on the results of high-fidelity three-dimensional simulations of the complex laser–plasma interaction processes, which were published in *Physical Review Letters*.

#### LIFE for Future Energy Security

At the National Energy Summit and International Dialogue, which was held this September in Washington, D.C., Director George Miller asserted that given sufficient funding, a prototype Laser Inertial Fusion Engine (LIFE) power plant could be brought into operation within 15 years. LIFE builds on the anticipated achievement of fusion with NIF and holds considerable promise as a sustainable carbon-free source of energy. The baseline concept is a pure fusion machine. LIFE could also be developed as a fusion–fission combination to meet other missions, such as destroying excess weapons-grade materials or disposing of spent nuclear fuel from today's light-water reactors, while generating copious amounts of electrical energy.

#### Creating a MEGaRAY

Laboratory researchers made important progress toward developing an intense, tunable source of mono-energetic gamma rays, called MEGaRAY. The concept is based on the interaction of a laser and an electron beam to generate a tunable laser-beam-like photon source in the mega-electronvolt spectral range that is 15 orders of magnitude brighter than any other source. MEGaRAY efficiently excites the nucleus through a process called nuclear resonance fluorescence (NRF), which provides a unique fingerprint of the target's isotopic content. Similar to the way lasers have greatly advanced the study of atoms and molecules, this technology has the potential to revolutionize the study of the nucleus, creating applications in such areas as the detection of special nuclear material. In FY2009, we demonstrated the NRF technique for identifying a material using our first-generation tunable gamma-ray source and began development of an improved laser system for the next-generation MEGaRAY.

### GLOBAL SECURITY

Providing system solutions to counter WMD proliferation and terrorism and applying LLNL resources to ensure energy security and confront climate change



Computer models developed for a new space situational awareness initiative were used to analyze the debris resulting from the February 2009 collision of two communication satellites (above). Laboratory research revealed the mechanism by which nonlethal blast waves can cause traumatic brain injury (center). Our palm-size GeMini gamma-ray detector won a 2009 R&D 100 Award (right).

Global security is an enduring mission for the

Laboratory. Our researchers apply the breadth and
depth of LLNL's capabilities to reduce the threat
posed by the proliferation, acquisition, or use of
weapons of mass destruction (WMD) by nationstates or terrorists. Initiatives in cyber security
and space situational awareness are under way
to strengthen U.S. defenses in the information

age. Recognizing that abundant energy and a sustainable environment are key to national security and global stability, we also work to develop clean energy technologies and to understand the mechanisms and implications of climate change, including the impact of human activities.



#### **Seismic Detection of Nuclear Explosions**

LLNL scientists spearheaded a multilaboratory team that developed a new tool for locating low-yield nuclear explosions. The Regional Seismic Transit Time (RSTT) model incorporates three-dimensional variations in seismic wave speed in the earth's crust and lateral variability of seismic wave speed through the upper mantle. As a result, it greatly increases the accuracy with which small seismic events, occurring halfway around the world, can be located (from 17.3 kilometers using a standard model to 9.3 kilometers using RSTT).

#### GeMini

Laboratory scientists and engineers developed GeMini, an ultralightweight, high-resolution gamma-ray spectrometer equipped with an innovative, low-power miniature cooling system. Carried on the MESSENGER spacecraft (launched in 2004), the palm-size detector is taking the first-ever gamma-ray data of the planet Mercury. GeMini instruments can also be used to help prevent nuclear smuggling and for international safeguards monitoring of nuclear facilities.

#### **Recovery of Radioactive Sources**

In the past year, Laboratory-led teams recovered 77 radioisotopic thermoelectric generators from remote Russian coastal locations, where they were used to power lighthouses and navigation beacons. These devices typically contained one or more highly radioactive strontium-90 heat sources and, because they were largely unprotected, posed considerable nuclear safety and security concerns.

#### **Blast Waves and Brain Injury**

Research using LLNL-developed hydrodynamics codes revealed that nonlethal blast waves, such as those from a roadside bomb, can cause the skull to flex, resulting in traumatic brain injury even without direct head impact. Military combat personnel exposed to blast waves are at high risk for traumatic brain injury. LLNL's research provides important information for better understanding these injuries and for developing improved helmet designs.

#### **H1N1 Flu Predictions**

Less than a week after the H1N1 influenza virus made headlines in March 2009, a team of Laboratory scientists used sophisticated data-mining techniques to compare specific nucleic-acid biomarkers in past pandemic influenza strains with the California strain of the H1N1 virus. They found that the H1N1 virus contains fewer than half the biomarkers for host adaptation and high mortality of the earlier influenza strains, leading them to predict that the winter 2009 H1N1 outbreak should be less severe than historical pandemics such as the 1918 Spanish flu.



#### **NARAC 30th Anniversary**

The National Atmospheric Release Advisory Center (NARAC), located at LLNL, celebrated its 30th anniversary. NARAC provides near-real-time predictions of the spread of hazardous materials released into the atmosphere (above). These predictions assist decision makers and emergency response personnel in managing such incidents to protect lives and mitigate safety, health, and environmental consequences.

#### **Air Cargo Explosives Detection**

The Air Cargo Explosives Detection Pilot Program, a three-year multilaboratory effort led by LLNL, was successfully completed. The goal of the program was to determine the requirements for large-scale screening of air cargo for explosive threats. The final report was submitted to Congress in January 2009 and included actionable recommendations for meeting the August 2010 requirement for screening 100 percent of cargo transported by passenger aircraft.

#### Ionic Liquids for Carbon Capture

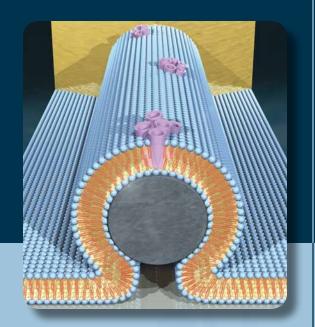
Researchers identified a promising new class of materials that can be used to extract carbon dioxide from the flue gas of coal-fired power plants. Quantum-chemistry-based thermodynamic calculations indicate that ionic liquids (a special type of molten salt that is liquid at temperatures below the boiling point of water) have nearly double the carbon dioxide solubility and are much less corrosive and more chemically stable than the solvents currently used.

#### **Effects of Climate Change**

An LLNL scientist was the lead author of the opening chapter in *Global Climate Change Impacts in the United States*, the most comprehensive report to date on this important issue. The definitive 190-page report describes how the country is already being influenced by climate change and how the nation's water, energy, transportation, agriculture, and health sectors will likely be affected in the future.

### Science & Technology

Advancing the frontiers of science and technology and developing the capabilities to solve problems of national and global importance



A bio-nano-electronic device
(above) that combines a
silicon nanowire (gray) with
a lipid bilayer (blue) could
improve communication
between prosthetic devices
and the human body. At the
Center for Accelerator Mass
Spectrometry, scientists are
making breakthroughs in
biomedical and biodiversity
research through ultrasensitive
and precise carbon-14
measurements (right).

Science and technology are the keys to overcoming many of the most serious challenges facing the nation and the world. LLNL harnesses its unique experimental facilities, world-class computing resources, and multidisciplinary expertise to investigate phenomena that are beyond the reach of other institutions and to solve problems that others regard as too difficult. We developed a

five-year roadmap for science and technology
investment to ensure the Laboratory's continued
ability to make game-changing scientific discoveries
and produce technical innovations for the future.



#### **New Solar System**

LLNL was part of an international research team that captured the first-ever images of a multiplanet solar system. The newly discovered solar system orbits a dusty young star that is 140 light years away and about 1.5 times the size of our sun. It contains at least three giant planets that are roughly 10 times the mass of Jupiter. The images were taken using high-contrast, near-infrared adaptive optics on the Keck and Gemini telescopes. Because the planets can be imaged separately from their star, they can be studied individually using spectroscopy to gather data on their temperature, composition, and other properties. All three planets appear to possess complex atmospheres with dusty clouds that partially trap and reradiate the escaping heat.

#### Nanowire "Nerves"

Livermore researchers developed a technique that enables nanowires to function like nerve cells, opening the door to improved communication between prosthetic devices and the human body. A silicon nanowire is encased in a continuous lipid membrane that forms a barrier around the nanowire, creating a prototype bionano-electronic device that incorporates some features of a living system. The transport of specific ions and small molecules across the membrane can be controlled by changing the gate voltage of the device, a process that mimicks the way nerve cells function.

#### Antimatter Research

Using a short-pulse, ultraintense laser to irradiate a millimeter-thick gold target, Laboratory scientists produced more antimatter particles, faster and in greater density, than ever before in a laboratory setting. These experiments directly detected more than 1 million positrons (antielectrons), from which the scientists infer that approximately 100 billion positrons were produced in total. With this new technique, scientists will be able to study antimatter and perhaps gain clues as to why our universe contains more matter than antimatter.

#### Insight through CAMS

Carbon-14 measurements made at the Laboratory's Center for Accelerator Mass Spectrometry (CAMS) continued to yield surprising results for many fields of inquiry. For example, in a finding with significant implications for heart attack recovery, CAMS data revealed that, contrary to popular belief, new human heart cells continue to develop into adulthood. For a 50-year-old person, roughly 55 percent of the heart's cells remain from the time around birth and 45 percent were generated at a later time.

#### R&D 100 and FLC Awards

Eight technologies developed by the Laboratory and our research partners earned R&D 100 Awards. These "Oscars of Invention" were awarded for the palm-size GeMini gammaray spectrometer, an aerial land mine locator, the Femtoscope



Using the Titan laser (above), Livermore scientists generated approximately 100 billion positrons in a laboratory setting. The R&D 100 Award-winning artificial retina can be implanted into the eye to help restore sight to the blind (right).



time microscope, a laser beam centering and pointing device, the Spectral Sentry system for protecting lasers from damage, a precision robotic assembly machine, the ROSE compiler infrastructure, and the first long-term artificial retina. We also received Federal Laboratory Consortium (FLC) Awards for Excellence in Technology Transfer for a process that removes silica from geothermal waters, a pneumothorax detector, and a nuclear detector to strengthen U.S. maritime security.

#### **New Mechanisms for Technology Transfer**

LLNL initiated a number of efforts to promote the transfer of Laboratory-developed technologies to the marketplace. For example, an innovative entrepreneurship program makes selected LLNL technologies available for business plan development by graduate students from Bay Area university business schools. Seven promising business plans were received this year. A Stanford University team has formed a company and licensed a Laboratory flywheel energy storage technology and is making presentations to venture capitalists to launch the product's development. Another team from the University of California at Davis placed second in that university's "Little Bang" competition for their business plan for LLNL's concept of using carbon nanotubes for high-pressure hydrogen storage.

#### **Industrial Partnerships**

The Laboratory received 48 U.S. patents, filed 71 patent applications, and submitted 145 records of invention during FY2009. We also executed seven new cooperative research and development agreements with industry partners and signed 62 new commercial licenses for LLNL-developed technologies and software. Licensing and royalty income for the year topped \$8 million, representing \$300 million in annual sales of products based on Laboratory technologies.

# SAFETY, SECURITY, & ENVIRONMENT

Demonstrating safety and security excellence and responsible environmental stewardship in all Laboratory activities



LLNL has strengthened our collective commitment to safety, security, and the environment. Best practices are being implemented throughout the Laboratory, driven both from the top down and from the bottom up. We also draw upon the expertise of the LLNS partner organizations to identify opportunities for increasing effectiveness and reducing costs for safety, security, and environmental stewardship efforts.



To commemorate Earth Day 2009, the Laboratory dedicated Building 264, its first "green facility" to be certified under the Leadership in Energy and Environmental Design (LEED™) Green Building Rating System for existing buildings (top). LLNL strengthened its efforts to integrate best practices in environment, safety, and health into all research activities (above), business and operations, and personal recreation. As another example, LLNL provided free bike helmets to employees through a new Bicycle Safety Program (right).



#### **Emergency Readiness**

The Laboratory took significant steps to increase readiness in the event of an emergency. We completed a multiyear initiative to adopt California's Standardized Emergency Management System and link it with the National Incident Management System. Upgrades to the LLNL Emergency Plan were tested in the 2009 Shaker sitewide earthquake preparedness drill. This and other exercises served to verify the effectiveness of our emergency response procedures, policies, and training.

#### Security Improvements

The annual review by the DOE Office of Health, Safety, and Security confirmed the Laboratory's strengthened security posture. Over the past year, we made notable improvements in physical security, protective force, classified material protection, cyber security, and program management. In the yearly force-on-force exercise, our special response team quickly repelled an assault by an adversary team of highly trained security officers from across the DOE complex. The LLNL team also placed third at the annual U.S. National Special Weapons and Tactics (SWAT) Championships.

#### "Green" Initiatives

The Laboratory's approach to environmental stewardship was validated in September when our Environmental Management System received recommendation for ISO 14001 registration. In addition, we exceeded our FY2009 goals for both energy and water conservation. Energy use is now nearly 14 percent below a 2003 baseline. The Terascale Simulation Facility alone achieved an estimated \$2.4 million in annual energy savings by raising the building temperature a few degrees and better managing the airflows that cool the computers. For water conservation, we converted more than 10,000 square feet of high-water-use landscaping to drought-tolerant plantings and completed a Water Conservation Test Bed that features rainwater harvesting into underground storage tanks (below).





Laboratory Protective Force Officers won third place in the annual U.S. National SWAT Championships.

#### **Enhanced Safety**

We augmented our strong commitment to safety with concerted efforts to improve our Integrated Safety Management System (ISMS). Phase I of ISMS recertification was completed in May, and in September, we declared readiness for Phase II of this formal evaluation of the effectiveness of LLNL's processes for integrating environment, safety, and health requirements into work planning and controls. The Laboratory's overall safety performance improved in FY2009, surpassing goals for decreasing our total recordable cases (1.91 versus the 2.07 goal) and the days-away case rate (0.26 versus the 0.40 goal). Following an unlikely set of circumstances that led to a tragic on-site vehicular fatality, we launched a broad initiative to improve traffic safety at the Laboratory.

#### **Attention to Occupational Health**

LLNL implemented comprehensive programs in industrial hygiene and chronic beryllium disease prevention. To determine the current levels of beryllium contamination likely to be encountered during routine operations at the Laboratory, we conducted a comprehensive inventory and facility characterization survey. We also established a Beryllium Medical Surveillance Program and completed more than 65 percent of the actions identified to further reduce potential beryllium exposure to employees.

#### **Environmental Protection**

As documented in our annual Environmental Impact Report, environmental monitoring confirmed that operations at the Laboratory had no adverse impact on public health or the environment. After a shortfall in funding last year, we successfully met an aggressive schedule, established in March, to restart groundwater and soil vapor treatment operations on site. The effectiveness of LLNL-developed treatment technologies was convincingly demonstrated at the Southern California Edison utility pole yard in Visalia, California, where they were used to clean up the site 100 years faster than expected. On September 25, 2009, the pole yard became the first site to be removed from the Superfund list.

### Management & Operations

Improving work processes, streamlining and standardizing business practices, and achieving cost efficiencies in operations



The Laboratory is committed to excellence in management, business, and operations. A number of initiatives have been launched to standardize work processes, eliminate duplications, and apply value-adding tools for managing work. We leverage the expertise of the LLNS partner organizations to identify opportunities for improving the efficiency and cost effectiveness of our operations.

U-Learn, LLNL's online learning center, offers a wide array of resources for employees to improve their skills at work or from home (above). Our Six Sigma Black Belts are leading LLNL's continuous improvement effort to enhance the efficiency and effectiveness of work processes (right). Site footprint reduction activities have resulted in the closure of nearly a million square feet of space since FY2007 (below).







#### **Training for Future Leaders**

In May 2009, the inaugural class of eight employees completed the LLNL National Security Leadership Program. The yearlong program is conducted by the Bush School of Government and Public Service at Texas A&M University. We also worked with the Haas School of Business at the University of California at Berkeley to design a new Leadership Development Program. This one-year program aims to build a cadre of skilled future leaders with common learning experience and vision for the Laboratory. The first class of 42 employees began in October 2009.

#### Moving Forward with CAS

We made excellent progress in implementing the Contractor Assurance System (CAS) to provide assurance that we are meeting our performance objectives. CAS is an integrated system of tools and processes for managing requirements and standards, tracking issues and their resolution, collecting performance data, and continuously improving the assessment process. An external review team recently concluded that LLNL has made more progress in implementing basic CAS tools over a two-year period than other DOE sites.

#### **Financial and Project Management**

LLNL developed the foundation for a Laboratory-wide budget performance system based on the components of the Earned Value Management System (EVMS), a best-practices approach for tracking project performance. We purchased commercial off-the-shelf software and developed numerous business tools to implement and maintain the baseline system. In particular, we developed several EVMS building blocks specific to LLNL, including a multilevel, institution-wide work-breakdown structure and a "code of accounts" that will clarify how much money is being spent in areas that are common across the institution, such as information technology.

#### Site Footprint Reduction

The Laboratory made excellent progress toward the goal of reducing the site footprint by 2 million square feet by FY2011. We have shut down or demolished more than 875,000 square





Mail services is one of several operations that will be shared between LLNL and Sandia/California as part of the "One Site, Two Labs" effort.

feet of space since the initiative began in FY2008. Despite limited funds, we exceeded this year's goal through careful planning, coordination, and attention to project execution. We achieved roughly \$19 million in annual cost savings and \$50 million in one-time cost avoidance for deferred maintenance and seismic upgrades.

#### Cost Savings through Enhanced Efficiency

The Laboratory achieved savings of approximately \$5.2 million per year by centralizing and streamlining responsibility for the acquisition, receipt, and distribution of supplies and services. For example, this year our Procurement Services Department processed 10 percent more transactions at an 18-percent lower operating cost. We also consolidated and centralized information technology services such as the management of desktop applications and unclassified networks. As part of this effort, more than 200 servers from 18 different facilities were consolidated into the LLNL Data Center, saving about \$1 million annually.

#### One Site, Two Labs

A joint LLNL—Sandia/California project team analyzed operational and infrastructure activities and identified a number of functions where shared operations would yield cost savings and efficiencies for both laboratories. Joint operations will begin in FY2010 for selected activities ranging from mail services and shipping and receiving to various technical information production services.

#### Reachback to LLNS Partners

The LLNS Board of Governors and its committees provided oversight to the Laboratory in critical areas related to mission and mission support. LLNS partner organizations furnished expertise in the form of 17 Functional Management Reviews on topics ranging from supply chain management to work for others. In some cases, the reviews resulted in LLNL adopting new technologies and importing commercial best practices; in other cases, they validated the effectiveness and successful application of new processes and procedures.

### Workforce

### Recognizing outstanding performance and accomplishments



Meeting the challenges of LLNL's mission requires a workforce of exceptionally talented, skilled, and dedicated employees. The many honors and awards received by Laboratory employees are a testament to the excellence of our researchers, the technologies they develop, their contributions to their professions, and their impact on the security and competitiveness of the nation.

Laboratory researchers received two highly prestigious awards in the world of science. The National Medal of Science was bestowed by President Obama on Berni Alder, founder of the field of molecular dynamics and a key developer of the Monte Carlo method for computational modeling (above). The Edward Teller Medal was awarded jointly to LLNL's Ed Moses (in blue) and the University of Rochester's Riccardo Betti (in white) for their research contributions and leadership in laser fusion science.







#### **National Medal of Science**

Retired LLNL physicist and computational pioneer Berni Alder received the National Medal of Science, the highest honor bestowed by the U.S. government on scientists, engineers, and inventors. Alder is widely regarded as one of the creators of the Monte Carlo method of computer simulation. He was also inducted into the American Academy of Arts and Sciences.

#### **Edward Teller Medal**

The 2009 Edward Teller Medal was awarded to Ed Moses of LLNL and Riccardo Betti of the University of Rochester. The American Nuclear Society bestows the medal on individuals for pioneering research and leadership in inertial fusion science and applications.

#### Will Allis Prize

Theoretical physicist (retired) Ken Kulander received the 2008 Will Allis Prize from the American Physical Society in recognition of a career of contributions to the study of ionized gases.

#### **Presidential Recognition**

Environmental scientist Ellen Raber and physiologist Bob Kirvel were recognized by the Office of the President of the United States for their contributions to the content and production of the joint Department of Homeland Security–Environmental Protection Agency publication *Planning Guidance for Recovery following Biological Incidents*.

#### **Exceptional Service Award**

Fred Mackie, proliferation analyst (retired), was honored with the DOE Secretary's Exceptional Service Award in recognition of his three decades of leadership and insightful analyses of nuclear proliferation developments in South Asia.

#### 2008 EMS Award

Molecular biologist Larry Thompson received the 2008 Environmental Mutagen Society (EMS) Award for his 35 years of research on mutagenesis and the biological processes by which cells repair DNA damage.

#### Federal 100 List

Mark Seager was named to the "Federal 100" list by *Federal Computer Week* magazine as one of the top executives from government, industry, and academia who had the greatest impact on government information systems. He was recognized for his leadership of the Hyperion Project, a collaboration with 10 industry leaders to advance next-generation Linux high-performance computing clusters.



#### Hall of Fame

Gina Bonanno, NIF program manager and leader of the National Ignition Campaign, was inducted into the Alameda County Women's Hall of Fame (above). She is the seventh Laboratory scientist to receive this honor.

#### **Fellows**

Andy MacKinnon and Per Soderlind were named fellows of the American Physical Society. Don Correll and Ed Moses were elected fellows of the American Association for the Advancement of Science. Rick Ryerson was named a fellow of the American Geophysical Union. Keith Carlisle was elected a fellow of the Institute of Mechanical Engineers.

#### Awards of Excellence

Two LLNL researchers and seven Laboratory teams were presented with Weapons Awards of Excellence from NNSA for outstanding contributions to the nation's nuclear weapons program.

#### **Fulbright Scholarships**

Seismologist Artie Rodgers received a Fulbright Scholarship to the Laboratoire de Geophysique Interne et Technophysique in Grenoble, France, to study the relationship between topography and seismology. Computer scientist Panayot Vassilevski was awarded a Fulbright Scholarship to teach graduatelevel computational mathematics at the St. Kliment Ohridski University of Sofia, Bulgaria.

#### **National Intelligence Officer**

Political analyst Neil Joeck, an authority on nuclear proliferation and security issues in India and Pakistan, was tapped to be the national intelligence officer for South Asia in the Office of the Director of National Intelligence.

#### Scientific Officer for ITER

Physicist Tom Casper was selected as the scientific officer for Equilibrium and Control, Fusion Science and Technology at ITER, the International Thermonuclear Experimental Reactor in Cadarache, France.

#### **Postdocs and Scholars**

LLNL hosted more than 100 postdoctoral fellows and about 300 students and faculty for research opportunities at the Laboratory. The postdoc program serves as a way to attract top talent to the Laboratory. In FY2009, 40 postdoctoral fellows joined the Laboratory as new employees.

### COMMUNITY CONNECTIONS

Contributing to local communities through science and math outreach and charitable giving



LLNL is a valued and contributing member of the community, with a particular emphasis on outreach in science, engineering, and mathematics education. Laboratory employees also generously support local communities through volunteer efforts and charitable giving. In addition, the LLNS gift program provides a direct investment in community science and math education and the cultural arts.





More than 14,000 people, including employees, their families, and guests, attended Family Days Open House, where they toured the National Ignition Facility and other Laboratory facilities; transportation around the site was provided by cable car–style trolleys on wheels (above photos). During the FY2009 HOME campaign, employees donated food items to the Open Heart Kitchen as part of a site-wide canned food drive (right).



#### Family Days Open House

On the last weekend in May, we hosted the first open house for Laboratory employees, their family members, and guests in nearly seven years. A total of 14,435 people attended the two-day event.

#### **Open Campus Concept**

We received NNSA approval for the Livermore Valley Open Campus concept. The proposed LLNL—Sandia/California joint venture would create a shared space between the two adjacent laboratories to promote collaboration with industry and academia and help establish the Livermore Valley as a high-tech center in the East Bay.

#### Partnership with the Army Reserve

LLNL signed a memorandum of agreement with the U.S. Army Reserve to participate in the Northern California Employer Partnership Initiative. The agreement gives the Laboratory access to skilled Army Reserve soldiers as potential employees and provides soldiers increased job opportunities with a community employer.

#### Science on Saturday

LLNL's Science on Saturday lecture series played to packed houses in FY2009. A record 7,725 people attended the events, which were held in Livermore, Tracy, and Hayward. Laboratory researchers partnered with local science teachers to present science discussions and demonstrations on wind power, aerogel materials, fusion energy, biosecurity, light-based communications, the origin of the solar system, and options for diverting asteroids.

#### Science and Engineering Fair

The 13th annual Tri-Valley Science and Engineering Fair, sponsored by LLNL, featured 180 projects by 249 middle- and high-school students from area school districts. More than 90 local scientists and engineers served as judges, including nearly 70 from the Laboratory. One high-school winner received multiple awards at the Intel International Science and Engineering Fair, including a full-tuition college scholarship. Two of the middle-school winners went on to earn awards at the California State Science Fair.

#### **Science Education Support**

Four graduating high-school seniors (two from Livermore and two from Tracy) who excelled in science studies were awarded \$1,500 Edward Teller Science Scholarships toward their college education. More than 100 teachers took part in summer Teacher Research Academies at LLNL, where they learned new ways to bring science into the classroom. In addition, 22 teachers







(Clockwise from top left) LLNL received an award of appreciation from the American Red Cross, joined with the U.S. Army Reserve in an employer partnership initiative, and sponsored the 13th annual Tri-Valley Science and Engineering Fair.

and 10 college students preparing for science-teaching careers participated in mentored summer research at the Laboratory.

#### **Blood Donations**

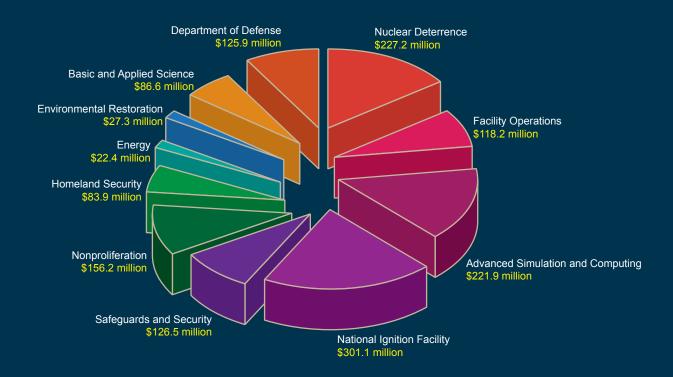
LLNL received the President's Volunteer Service Award from the Northern California Blood Services Division of the American Red Cross. The Laboratory has sponsored blood drives for more than 25 years and is the largest corporate sponsor for the American Red Cross Northern California Region. LLNL employees have donated more than 18,000 units of blood over the years, including over 700 units in the past year alone.

#### **Annual HOME Campaign**

Laboratory employees donated more than \$1.6 million to community and nonprofit organizations in the Tri-Valley, San Joaquin Valley, and the greater San Francisco Bay Area through our annual Helping Others More Effectively (HOME) campaign. With the LLNS matching donation of \$1 million, the total HOME contribution surpassed \$2.6 million.

### FACTS & FIGURES

### LLNL FY2009 Actual Costs: \$1.497 billion



### FY2009 ACCOMPLISHMENTS "BY THE NUMBERS"

Completed Cycle 14 of the Annual Stockpile Assessment.

Received and installed the 500-teraflops Dawn BlueGene/P supercomputer, which is currently ranked ninth on the Top500 list of supercomputers.

Removed more than 67 percent of SNM from the Livermore site (as of October 2006 inventory levels).

Dedicated NIF 12 years to the day after the facility's groundbreaking.

Delivered 1.1 megajoules of ultraviolet energy to the center of the NIF target chamber, becoming the first laser facility in the world to break the megajoule barrier.

Recovered 77 radioisotopic thermonuclear generators from remote regions of the Russian coastline.

Celebrated NARAC's 30th anniversary.

Received one National Medal of Science, one Edward Teller Medal, one Will Allis Prize, and nine Weapons Awards of Excellence.

Captured the first images of a newly discovered solar system that contains at least three giant planets.

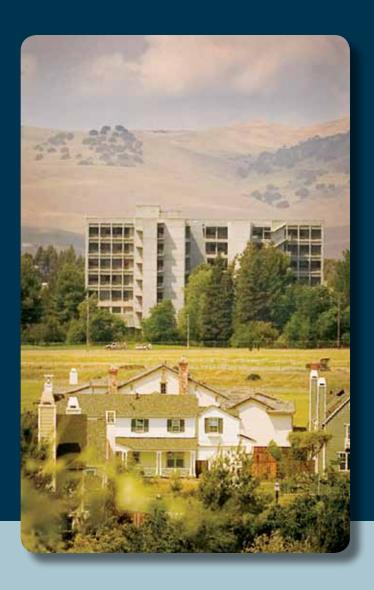
Created an estimated 100 billion antimatter particles in a single laboratory experiment.

Developed a five-year roadmap for the Laboratory's science and technology investment strategy.

Garnered eight R&D 100 Awards and three FLC Awards for Excellence in Technology Transfer.

Received 48 patents, filed 71 patent applications, and submitted 145 records of invention.

Executed eight new cooperative research and development agreements and signed 62 new commercial licenses.



© 2009. Lawrence Livermore National Security, LLC. All rights reserved. This work was performed under the auspices of the U.S. Department of Energy by Lawrence Livermore National Laboratory under contract DE-AC52-07NA27344.

#### Disclaimer

This document was prepared as an account of work sponsored by an agency of the United States Government. Neither the United States Government nor Lawrence Livermore National Security, LLC, nor any of their employees makes any warranty, expressed or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness of any information, apparatus, product, or process disclosed, or represents that its use would not infringe privately owned rights. Reference herein to any specific commercial product, process, or service by trade name, trademark, manufacturer, or otherwise does not necessarily constitute or imply its endorsement, recommendation, or favoring by the United States Government or Lawrence Livermore National Security, LLC. The views and opinions of authors expressed herein do not necessarily state or reflect those of the United States Government or Lawrence Livermore National Security, LLC, and shall not be used for advertising or product endorsement purposes.

U.S. Government Printing Office: 2009/670-187-52021

UCRL-TR-211126-09

Generated \$8 million in royalty and licensing income, representing \$300 million in sales of products based on LLNL technologies.

Earned \$4.35 in royalty and licensing income for every dollar invested in industrial partnerships.

Won third place in the U.S. National SWAT Championships.

Received recommendation for ISO 14001 registration of the Laboratory's Environmental Management System.

Dedicated LLNL's first "green facility" to be certified under the LEED<sup>TM</sup> Green Building Rating System for existing buildings.

Achieved more than \$6 million in annual cost savings by centralizing supply chain management and information technology services.

Reduced energy usage by 13.7 percent compared with the FY2003 baseline and decreased water usage by 6.6 percent compared with the FY2007 baseline.

Closed more than 875,000 gross square feet of space since FY2007, for a savings of approximately \$19 million in annual costs and \$50 million in one-time cost avoidance.

Welcomed 14,435 people, including employees, their families, and guests, to the Laboratory's Family Days Open House.

Hosted more than 100 postdoctoral fellows and about 300 students and faculty for research opportunities at the Laboratory.

Sponsored the 13th annual Tri-Valley Science and Engineering Fair for local middle- and high-school students.

Delivered eight Science on Saturday lectures, with multiple sessions for each presentation, to a total audience of 7,725 people.

Donated more than 700 units of blood for the American Red Cross.

Donated more than \$2.6 million through the annual HOME campaign, including \$1 million in matching funds from LLNS.